

British Eventing Charitable Foundation
Financial Statements
For the period ended 31 December 2015

British Eventing Charitable Foundation

Legal and administrative information

Registered office	Abbey Park Stareton Kenilworth CV8 2RN
Charity registration number	1157610
Trustees	Lady Madeleine Lloyd Webber Mr Paul Hodgson Mr David Holmes Mr Hugh Thomas Mr Malcolm Wharton
Chief executive officer	Mr David Holmes
Auditor	Saffery Champness Fox House 26 Temple End High Wycombe HP13 5DR
Bankers	Weatherbys Bank Limited Sanders Road Wellingborough Northamptonshire NN8 4BX

British Eventing Charitable Foundation

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British Eventing Charitable Foundation

Trustees' annual report (continued) For the year ended 31 December 2015

The Trustees present their report and the audited accounts for the period ended 31 December 2015. The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" issued in March 2005 in preparing the annual report and financial statements of the Charity.

Structure, Governance and Management

The Foundation is a registered charity number 1157610 and is governed by its constitution as a Foundation Charitable Incorporate Organisation whose only voting members are its trustees.

The constitution requires a minimum of three trustees. There should be no less than one and no more than two appointed Trustees, two ex officio trustees, and one nominated trustee.

New appointed trustees are appointed by the existing trustees, nominated trustees are appointed by British Eventing Ltd for a period of three years. The two ex officio trustees are the Chairman and Chief Executive of British Eventing Ltd and shall be trustees for as long as they hold that position.

The trustees meet at least twice each year. At those meetings the trustees agree the broad strategy, review the ongoing activities of the charity to ensure they are in line with the objectives, approve the budget, and review the financial performance of the charity and its reserves and risk policies. The day to day administration of the training and education courses, U18 programme and safety initiatives are administered by staff jointly employed with British Eventing Limited.

None of the trustees receive remuneration or benefits for their roles and are required to disclose all relevant interests with the Chief Executive. Trustees withdraw from decisions where a conflict of interest arises.

Statement of Trustees' responsibilities

The Trustees are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under that law, the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charity and of the incoming resources and application of resources, including the income and expenditure, of the Charity for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

British Eventing Charitable Foundation

Trustees' annual report (continued) For the year ended 31 December 2015

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- There is no relevant audit information of which the Charity's auditor is unaware; and
- Each Trustee has taken all steps that he/she ought to have taken as a Trustee in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the Charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Objectives and Activities

The purposes of the Foundation is to provide an increased number of opportunities for everyone to become involved, participate and enjoy the sport of eventing so that they may gain from the unique benefits the sport offers. It aims to be dynamic and forward thinking, committed to removing barriers of access to the sport of eventing whilst improving competence and hence safety, and enjoyment for all those involved in a way that the sporting spirit and fun of eventing is retained and maximised.

The Trustees have paid due regard to the Charity Commission guidance on public benefit when establishing the aims and activities of the Foundation.

The Foundation is an organisation which is open to everyone who wish to be involved in the sport of Eventing and to amateur riders wishing to improve their knowledge and skills. The key aims and objectives of the BECF are:

- To encourage people of all ages, abilities and backgrounds to participate in the sport of Eventing
- To provide training to amateur riders of all ages which improves their riding skills as well as their safety and horse welfare
- To promote volunteering through a series of training programs within the sport
- To develop and nurture the under 18 age group in the Sport of Eventing through the U18 Program, improving rider safety, knowledge of horse welfare, sportsmanship and teamwork
- To research, develop and implement safety initiatives

Membership is free to all removing cost as a barrier to experiencing eventing in some form

The Foundation holds training and education throughout the country both mounted and unmounted to develop the skills of riders and horses through affordable and subsidised training courses and coaching talks. They are taught how to assess risks through practical instruction and educational DVDs, encouraging them to ride safely and helping to reduce accidents and injuries. The physical training offered by horse-riding, especially eventing, brings considerable health advantages associated with rigorous exercise and fresh air.

British Eventing Charitable Foundation

Trustees' annual report (continued) For the year ended 31 December 2015

The U18 Program pays particular attention to young riders through a series of regional networks supported by voluntary coordinators. The Program ensures that these riders are supported and educated in the sport, both from the competition and training and education perspective. Their riding skills and horse welfare knowledge are improved and they also receive support and encouragement during competitions. A regional competition is also organised which allows these riders to develop their team working skills.

Currently some 10,000 individuals volunteer and are involved in the sport. Opportunities are available for them to develop key life skills such as communication, leadership and team work which they can then take back to and hopefully gain from in other walks of life. They also benefit from fresh air and exercise since our competitions take place in the countryside.

In conjunction with the Riding for the Disabled Association (RDA) and the other British Equestrian Federation (BEF) Member Bodies, the trustees support the Young Equestrian Leaders' Award (YELA), an initiative recognised by Sport England to develop leadership skills amongst young riders.

Through free use of the British Eventing website and social media we aim to raise awareness of the charity across as wide a spectrum as possible, communicating with all members of British Eventing, volunteers, officials, spectators and supporters of all equestrian sports. Information and educational DVD's are available as free downloads on the website, especially those relating to rider safety.

The Foundation is a committed participant in the national UK Coaching Certificate (UKCC), with the benefit of improved coaching. Instructors of all ages are accredited through this scheme each year, widening the opportunity for riders from all areas to have access to quality coaching and instruction.

Achievements and Performance

The combined 2013-2015 strategy for training and education for both the Foundation and British Eventing Limited included targets for increased participation in the rider training courses, revenue growth and improved margins, increased numbers of volunteer training courses and to increase the number of accredited eventing coaches. The table below details more specifically those targets and how well the Foundation has been in achieving them.

TARGET DESCRIPTION	TARGET	ACTUAL ACHIEVED	COMMENTS
Increase the number of participants on rider training courses by 15% from those in 2014	2,897 riders booked on to training courses in 2014 so target for 2015 is 3,332	3,322 riders participated on 285 courses. An increase of 14.7%	Although not quite hitting this annual target the increase in participants during the full three strategy period far exceeded the growth target of 37% to 2,120. The actual growth achieved for the three period was 149%
Increase the rider training income by 20% from that achieved in 2014	Increase revenue to £153K	£149K an increase of +11.7%	Increase over the three year period has exceeded the target significantly with a growth of 152%
Increase the rider training gross margin by 20% from that achieved in 2014	Increase gross margin to £31K	£33K an increase of +7.2%	Increase over the three year period has exceeded the target significantly with a growth of 200%

British Eventing Charitable Foundation

Trustees' annual report (continued)

For the year ended 31 December 2015

Increase the number of accredited eventing coaches by 10% to those 2013	Increase from 197 to 217	Coaches increased to 233	An increase of 18.3%
Deliver 18 volunteer training days during 2015		14 courses were held	

A feedback survey is sent to each participant of a rider training course. When asked if the participant had achieved their goals during the training sessions, 89% responded that they had, 92% felt that the cost of the course was reasonable or outstanding value for money and 94% would definitely book another training course with us. A third of the respondents had not competed at affiliated competition previously but after completing the training course 31% of them felt they had improved their confidence to start competing.

The Foundation identified that it did not have the required skills and resource to maximise success in grant funding applications. To address this weakness the Foundation contracted Oaks Consultancy in February 2015 at an annual cost of £18,000 to provide advice and support. Oaks consultancy guarantees that it will raise in grants at least the cost of the consultancy or they will refund the Foundation the shortfall. In 2015 a total of £17,599 was received in grants. A further £10,000 was donated by Badminton Horse Trials to support the charitable activities.

During 2015 the Foundation launched the Safety Innovation Prize. This initiative is designed to encourage innovation and developments in safety for the cross country phase of eventing. Concepts and prototypes will be reviewed by a panel in 2016 with a prize being awarded to the idea which the panel considers will have the greatest impact in reducing risk in the sport. A donation of £5,000 was received from BETA in support of this prize.

Plans for Future Periods

At the beginning of 2016 a new regional structure was introduced with the addition of Regional Development Officers. This increase in resource was in response to the huge increases in both the number of courses being run and the number of riders participating. Each region now has a committee bringing together representatives for all stakeholders in training and education: riders, U18's, coaches, volunteers and officials. The aim of these committees is to further improve the communication, consultation and collaboration across the key operational areas and enable us to improve the training for riders of all ages, coaches and volunteers

After a successful trial of 'Try Eventing' in 2015, a concept which introduces riders who have not previously tried the sport to have a go in a relaxed training environment, an increased number of these days will be held throughout the country in 2016.

A new volunteer on event training day called 'Access All Areas' is being rolled out in 2016. These days will provide volunteers with an insight in to the wide range of volunteer roles available throughout an event.

The U18 Championships, the culmination of the training and competition programme for children, will for the first time be held during the summer school holidays at Frickley Park.

British Eventing Charitable Foundation

Trustees' annual report (continued) For the year ended 31 December 2015

Financial Report

Since British Eventing Ltd was incorporated back in 1997, the British Horse Society has retained charitable funds totalling £71,097. This balance was donated to the Foundation during 2015 together with £15,015 for the Bill Thompson Bursary. The Bill Thompson Bursary is a restricted fund which supports the training and education of cross country course builders.

Total income from charitable activities totalled £364,812 with associated costs of £356,591.

Raising funds includes the fee for Oaks Consultancy to support the funding applications.

The support costs include the secondment of staff from British Eventing who manage and administer the training courses.

Reserves Policy

The Trustee's policy to hold a reserve adequate to cover the fixed costs of the Foundation for approximately 6 months is reflected in the £70K held at the end of the period.

Investment Policy

The Trustees have a policy of low risk investments with cash held in interest bearing accounts.

Risk Statement

The Foundation receives significant support from British Eventing Limited, withdrawal of this support is considered the risk with the biggest impact but with the least probability. The Trustees consider the risks at each meeting.

Related Parties

During the year the Foundation paid expenses to one of its Trustees totalling £59. Details of additional related party transactions are included in note 15 to the financial statements,

Auditors

The Trustees recommend that Saffery Champness should be re-appointed as auditors to the company and they have expressed their willingness to remain in office.

On behalf of the board

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Mr Hugh Thomas
Trustee

Date: 14 June 2016

Report of the Independent auditors' to the trustees of British Eventing Charitable Foundation

We have audited the financial statements of British Eventing Charitable Foundation for the year ended 31 December 2015 set out on pages 8 to 16. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the foundation's members, as a body. Our audit work has been undertaken so that we might state to the foundation's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the foundation's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditors

As explained more fully in the Statement of Trustees Responsibilities, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on the financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable foundation's affairs as at 31 December 2015 and of its resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the trustees annual report for the financial year for which the financial statements are prepared is consistent with the financial statements.

British Eventing Charitable Foundation

Report of the Independent auditors' to the trustees of British Eventing Charitable Foundation (continued)

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 require us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Saffery Champness

Chartered Accountants
Statutory Auditors

Fox House
26 Temple End
High Wycombe
Buckinghamshire
HP13 5DR

Date: 27 June 2016

British Eventing Charitable Foundation

**Statement of financial activities (incorporating an income and expenditure account)
For the year ended 31 December 2015**

	Note	Unrestricted funds £	Restricted funds £	Total Funds 2015 £
Income from				
Donations and legacies	2	81,197	20,015	101,212
Charitable activities	3	364,812	20,000	384,812
Total		<u>446,009</u>	<u>40,015</u>	<u>486,024</u>
Expenditure on:				
Raising funds	5	18,321	-	18,321
Charitable activities	6	356,591	25,000	381,591
Total		<u>374,912</u>	<u>25,000</u>	<u>399,912</u>
Net income		<u>71,097</u>	<u>15,015</u>	<u>86,112</u>
Reconciliation of funds				
Total funds brought forward	12	-	-	-
Total funds carried forward		<u>71,097</u>	<u>15,015</u>	<u>86,112</u>

All income and expenditure derive from continuing operations.

The accompanying accounting policies and notes form an integral part of these financial statements.

British Eventing Charitable Foundation

Balance sheet

For the year ended 31 December 2015

	Note	2015	
		£	£
Current assets			
Debtors	10	155,305	
Cash at bank and in hand		108,782	
		<hr/>	
		264,087	
Creditors – amounts falling due within one year	11	177,975	
		<hr/>	
Net current assets			86,112
			<hr/>
Net assets			86,112
			<hr/>
Funds			
Unrestricted funds			71,097
Restricted funds	13		15,015
			<hr/>
			86,112
			<hr/> <hr/>

The financial statements were approved by the Trustees on 14 June 2016.

.....
Mr Hugh Thomas
Trustee

The accompanying accounting policies and notes form an integral part of these financial statements.

Charity registration number – 1157610

Principal accounting policies

For the period ended 31 December 2015

1. Accounting policies

The principal accounting policies are summarised below. The accounting policies have been applied consistently throughout the year and the preceding year.

1.1 Basis of preparation

The financial statements have been prepared under the historical cost convention and in accordance with the recommendations in the Statement of Recommended Practice: Accounting by Charities (the SORP) issued in 2014 (with effect from 1 January 2015), and applicable Accounting Standards.

1.2 Income

All incoming resources are included in the statement of financial activities when the charity is entitled to the income, the receipt is probable, and can be measured reliably.

Voluntary income is received by way of donations. Donations are included in full in the statement of financial activities when received. Grants receivable that contain performance related conditions will be recognised as income when the performance related conditions have been met.

1.3 Expenditure

Costs of generating funds comprise the costs associated with attracting voluntary and investment income.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its charitable activities. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the audit fees and costs linked to the strategic management of the charity.

All costs are allocated between the expenditure categories of the statement of financial activities on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, as set out in Note 7.

1.4 Assets

Assets are recognised when there is a legal and constructive obligation.

1.5 Liabilities

Liabilities are recognised when there is a legal and constructive obligation committing the Charity to the expenditure.

1.6 Taxation

The Trust as a charity is not liable for assessment to tax on its income and gains to the extent that they are applied to its charitable objectives.

British Eventing Charitable Foundation

**Principal accounting policies (continued)
For the period ended 31 December 2015**

1. Accounting policies

(continued)

1.7 Fund accounting

Unrestricted funds comprise accumulated surpluses and deficits on the general fund and designated funds. They are available for use at the discretion of the Board of Trustees in furtherance of the Foundation's general charitable objectives.

Designated funds are those funds designated for particular purposes or projects at the discretion of the Board of Trustees.

Restricted funds are created when income is received which has a restriction placed upon its use by the donor.

British Eventing Charitable Foundation

**Notes to the financial statements
For the period ended 31 December 2015**

2. Donations and legacies

	Unrestricted funds £	Restricted funds £	Total Funds 2015 £
Donations income	81,197	20,015	101,212
Total voluntary income	81,197	20,015	101,212

3. Charitable activities income

	Unrestricted funds £	Restricted funds £	Total Funds 2015 £
Adult Training	162,864	-	162,864
U18 Training	133,230	-	133,230
UKCC Level 2	10,481	-	10,481
Coaches Training	3,622	-	3,622
Volunteers/Officials Training	21,985	-	21,985
Safety Innovation	-	20,000	20,000
BE80 (t) Coach support	32,630	-	32,630
Total	364,812	20,000	384,812

4. Total income

No income was attributable to geographical markets outside the United Kingdom

5. Cost of raising funds

	Unrestricted funds £	Restricted funds £	Total Funds 2015 £	Basis of allocation
Marketing costs	1,792	-	1,792	Direct
Consultancy costs	16,529	-	16,529	Direct
	18,321	-	18,321	

British Eventing Charitable Foundation

Notes to the financial statements (continued)
For the period ended 31 December 2015

6. Charitable activities expenses

	Unrestricted funds £	Restricted funds £	Total Funds 2015 £
Adult Training	129,991	-	129,991
U18 Training	103,562	-	103,562
UKCC Level 2	14,446	-	14,446
Volunteer Training	7,017	-	7,017
Dressage Judges	4,255	-	4,255
Showjumping Training	4,000	-	4,000
Coach Development	1,837	-	1,837
Stewards Training	6,715	-	6,715
BE80(t) Coaches	32,633	-	32,633
Grassroots & Other Training	4,451	-	4,451
Safety Innovation	-	25,000	25,000
Support costs	47,684	-	47,684
Total	356,591	25,000	381,591

Costs that are allocated on a "Direct" basis are charged directly to the project or programme to which they relate; no apportionment of those costs is required.

Total resources expended include	2015 £
Auditors remuneration:	3,250
	<u>3,250</u>

British Eventing Charitable Foundation

**Notes to the financial statements (continued)
For the period ended 31 December 2015**

7. Analysis of support costs

	Governance	Human	Total
	£	Resources	2015
		£	£
Administration wages	-	42,294	42,294
Meeting expenses	647	-	647
Trustees expenses	59	-	59
T & E consultants fees	-	1,434	1,434
Auditors remuneration	3,250	-	3,250
	<hr/>	<hr/>	<hr/>
Total	3,956	43,728	47,684
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
Basis of allocation	Direct	Direct	Direct

8. Employees

	2015
	£
Wages and salaries	35,381
Social security costs	3,050
Pension costs	2,920
Other salary related costs	943
	<hr/>
	42,294
	<hr/> <hr/>

The average number of full time equivalent employees during the period, analysed by activity, were as follows, which is equal to the actual numbers of employees employed in the period.

	2015
	Number
	£
Charitable activities	2
	<hr/>
	2
	<hr/> <hr/>

During the period no employees received emoluments more than £60,000.

Notes to the financial statements (continued)
For the period ended 31 December 2015

9. Payments to trustees and connected persons

The Trustees, who are also directors of the Charity, are not entitled to receive any remuneration from the Charity. Expenses were paid to one Trustee totalling £59 during the period.

10. Debtors

	2015
	£
Prepayments	2,483
Other debtors	152,822
	<u>155,305</u>

11. Creditors: amounts falling due within one year

	2015
	£
Trade creditors	64,114
Accruals	54,853
Deferred income	59,008
	<u>177,975</u>

Deferred income relates to grants that have performance related conditions attached resulting in their deferral, until these conditions have been met.

12. Fund movement summary

	Unrestricted funds £	Restricted funds £	Total funds £
At 1 January 2015	-	-	-
Incoming resources	446,009	40,015	486,024
Expenditure	(374,912)	(25,000)	(399,912)
	<u>71,097</u>	<u>15,015</u>	<u>86,112</u>
At 31 December 2015	<u>71,097</u>	<u>15,015</u>	<u>86,112</u>

British Eventing Charitable Foundation

Notes to the financial statements (continued) For the period ended 31 December 2015

13. Restricted funds

	Balance at 1 January 2015 £	Incoming £	Outgoing £	Balance at 31 December 2015 £
Bill Thompson Fund	-	15,015	-	15,015
Safety Innovation Prize	-	25,000	(25,000)	-
	-	40,015	(25,000)	15,015

The principal purposes for the above restricted funds are as follows:

Bill Thompson Fund

For the training and education of cross country course builders and designers.

Safety Innovation Prize

A new fund for the encouragement of safety initiatives to reduce the risk of serious injury to horse or rider.

14. Analysis of net assets between funds

	Unrestricted fund £	Restricted fund £	Total £
Current assets	206,473	57,614	264,087
Current liabilities	135,376	42,599	177,975
	71,097	15,015	86,112

15. Related party transactions

The Foundation received £152,822 income for charitable activities from British Eventing Limited in the period to 31 December 2015, British Eventing Limited is related by a common trustee/director, British Eventing Limited owed the Foundation £152,822 at 31 December 2015, included in debtors.

British Eventing Limited charged the Foundation £349,095 for charitable expenditure during the period to 31 December 2015, at which date £64,114 was owed to British Eventing Limited, included in creditors.